2/27/2020

To OBCCTC,

We are writing you today to voice our opinions and reasonable concerns on the current proposal. We strongly oppose to the proposal that was sent out by you. This proposal will open issues, exploitation, broken trust with OBCCTC and our companies.

Companies have spent years creating relationships with customers. Companies have invested millions in equipment, machinery, and property. Unfortunately, OBCCTC proposal is designed in such a way that either companies are being forced to close their businesses. Or companies are being told that even, if we have 100% utilization you still have the choice of decreasing our tags. The only option companies are left is with either to closed or decreased in the size, this will affect our customer contracts and our equipment and yard leases. Most importantly this proposal will change lives of hundreds of people and risk of getting laid off. It will affect the Canadian economy. The way this proposal is designed it will be affecting all companies from small to large.

Furthermore, we strongly disagree with the OBCCTC trying to add in new companies into the industry, instead OBCCTC should be helping current licensees. By looking into to make it more flexible with more opportunities and long-term relations with existing companies. We don't agree with this proposal and do not want the OBCCTC to go forward with any new addition.

In addition, we would appreciate if OBCCTC not to approach with a complex proposal and make small and large businesses get choked up. Hopefully, we can come up with a positive result.

Thank you.